

Argyll and Bute Council
Comhairle Earra-Ghàidheal Agus Bhòid



Customer Services
Executive Director: Douglas Hendry

Kilmory, Lochgilphead, PA31 8RT
Tel: 01546 602127 Fax: 01546 604435
DX 599700 LOCHGILPHEAD
12 June 2018

NOTICE OF MEETING

A meeting of the **AUDIT AND SCRUTINY COMMITTEE** will be held in the **COUNCIL CHAMBERS, KILMORY, LOCHGILPHEAD** on **TUESDAY, 19 JUNE 2018** at **11:15 AM**, which you are requested to attend.

Douglas Hendry
Executive Director of Customer Services

BUSINESS

- 1. APOLOGIES FOR ABSENCE**
- 2. DECLARATIONS OF INTEREST**

- 3. MINUTES** (Pages 3 - 8)

Minutes of the Audit and Scrutiny Committee held on Tuesday, 20 March 2018.

AUDIT ITEMS

- 4. INTERNAL AUDIT SUMMARY OF ACTIVITIES** (Pages 9 - 20)

Report by Chief Internal Auditor

- 5. INTERNAL AUDIT REPORTS TO AUDIT & SCRUTINY COMMITTEE 2018/19**
(Pages 21 - 94)

Report by Chief Internal Auditor

- 6. INTERNAL AUDIT REPORT FOLLOW-UP 2017-18** (Pages 95 - 100)

Report by Chief Internal Auditor

- 7. ARGYLL AND BUTE COUNCIL MANAGEMENT REPORT 2017/18** (Pages 101 - 108)

Report by Audit Scotland

8. **INTERNAL AUDIT ANNUAL REPORT 2017-18** (Pages 109 - 118)
Report by Chief Internal Auditor
- SCRUTINY ITEMS**
9. **STRATEGIC RISK REGISTER** (Pages 119 - 126)
Report by Chief Executive
10. **LOCAL SCRUTINY PLAN 2018/19 - AUDIT SCOTLAND** (Pages 127 - 136)
Report by Head of Strategic Finance
11. **COUNCILS' USE OF ARM'S-LENGTH ORGANISATIONS** (Pages 137 - 178)
Report by Audit Scotland
12. **SCRUTINY MANUAL** (Pages 179 - 194)
Report by Chief Internal Auditor
13. **2018/19 SCRUTINY PLAN** (Pages 195 - 244)
Report by Chief Internal Auditor
14. **COUNCIL PERFORMANCE REPORT - OCTOBER TO MARCH 2018** (Pages 245 - 256)
Report by Head of Improvement & HR
15. **LOCAL GOVERNMENT BENCHMARKING FRAMEWORK - ANALYSIS AND COMMENTARY** (Pages 257 - 370)
Report by Head of Improvement & HR
16. **LOCAL GOVERNMENT IN SCOTLAND: CHALLENGES AND PERFORMANCE 2018** (Pages 371 - 416)
Report by Head of Improvement & HR
17. **REVIEW OF CODE OF CORPORATE GOVERNANCE** (Pages 417 - 460)
Report by Governance and Risk Manager
18. **UNAUDITED FINANCIAL ACCOUNTS - TO FOLLOW**
Report by Head of Strategic Finance
19. **AUDIT AND SCRUTINY COMMITTEE WORKPLAN** (Pages 461 - 466)

Audit and Scrutiny Committee

Martin Caldwell (Chair)
Councillor George Freeman
Councillor Alan Reid
Councillor Richard Trail

Councillor Jim Findlay
Councillor Sir Jamie McGrigor
Councillor Sandy Taylor (Vice-Chair)
Councillor Andrew Vennard

Shona Barton, Area Committee Manager

Contact: Lynsey Innis, Senior Committee Assistant; Tel: 01546 604338